

**GENERAL FUND
SUMMARY**

Appendix 1

GENERAL FUND

2016/17		2017/18	2018/19
Actual		Original Budget	Original Budget
£		(Based on outturn prices)	
£		£	£
	SUMMARY OF NET EXPENDITURE		
	Service Heads		
220,536	Corporate Director - Strategic Development	94,500	253,830
1,073,782	Leadership Support	857,890	909,620
259,617	Communications	240,530	243,770
4,935,378	Democratic Services & Law	4,789,840	4,882,470
2,495,481	Head of HR	2,493,460	2,459,240
2,380,413	Head of Finance	2,695,940	3,253,860
2,846,092	Head of Communities	2,214,850	2,181,620
828,294	Head of Strategic Development Projects	359,600	1,321,470
542,857	Head of Economic Development	470,740	336,540
814,381	Head of Planning	828,350	765,740
2,504,401	Head of Commercial & Technical Services	2,551,020	2,413,550
	Recharges	(1,980,500)	(1,980,500)
	Various Employee related adjustments including vacancies and pay award	(224,000)	(6,000)
18,901,230	TOTAL HEAD OF SERVICE NET EXPENDITURE	15,392,220	17,035,210
435,774	Internal Drainage Board Levies	444,270	453,160
241,507	Interest Payable and Similar Charges	526,000	452,210
(948,430)	Interest and Investment Income	(451,000)	(578,430)
-	Council Tax Freeze Grant	-	-
(1,949,615)	New Homes Bonus Grant	(1,571,780)	(1,024,770)
(2,320,264)	Other non-service related Government Grants	(899,350)	(788,350)
1,828,834	Town and Parish Council Precepts	2,052,910	2,093,970
16,189,037	TOTAL GENERAL FUND OPERATING NET EXP	15,493,270	17,643,000
1,437,398	Net Transfers to/(from) Earmarked Reserves	(239,840)	(1,241,000)
405,134	Minimum Revenue Provision	388,930	373,370
2,190,295	Financing of Fixed Assets	2,190,000	197,000
20,221,864	TOTAL TO BE MET FROM REVENUE SUPPORT GRANT AND LOCAL TAXPAYERS	17,832,360	16,972,370
(681,958)	Transfer to/(from) the Collection Fund	(203,380)	(100,000)
(4,613,836)	Business Rates Income	(3,747,190)	(3,994,950)
(1,736,222)	Revenue Support Grant	(848,140)	(305,130)
13,189,847	TOTAL TO BE MET FROM DEMAND ON THE COLLECTION FUND & GENERAL RESERVE	13,033,650	12,572,290
(10,838,835)	Council Tax-Demand on Collection Fund	(11,444,950)	(11,719,390)
2,351,012	(SURPLUS)/DEFICIT FOR YEAR	1,588,700	852,900
	GENERAL RESERVE		
2,351,012	Balance at Beginning of Year	1,588,700	852,900
2,351,012	(Surplus)/Deficit for Year	1,588,700	852,900
	BALANCE AT END OF YEAR		

**Susan Priest
Corporate Director - Strategic Development**

		<u>Service</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
220,536	M20 J11 Study	94,500	253,830	159,330
220,536	Service Total	94,500	253,830	159,330

**Susan Priest
Corporate Director - Strategic Development**

		<u>Service</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Variances £
	EC14 M20 J11 Study			
100,677	1 Employees	92,360	107,030	14,670
115	Transport-Related Expenditure	0	0	0
118,674	2 Supplies & Services	910	145,290	144,380
1,070	Third Party Payments	1,230	1,510	280
220,536	Gross Expenditure	94,500	253,830	159,330
0	Other Income	0	0	0
220,536	Net Expenditure	94,500	253,830	159,330

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Permanent Virement	14,500
2 Increase in professional fees	140,000

**Suzy Tigwell
Leadership Support Summary**

<u>Service</u>				
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
58,661	Other Environmental Services	40,000	40,000	0
8,840	Folkestone Airshow	12,000	12,000	0
17,102	Emergency Planning	20,600	18,600	-2,000
84,603	Service Total	72,600	70,600	-2,000

<u>Administration</u>				
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
229,379	Corporate Centre	166,240	166,540	300
130,562	Corporate Director - Resources	140,420	135,500	-4,920
0	Future Operating Model	0	91,960	91,960
152,385	Corporate Director - Organisational Change	133,400	131,840	-1,560
214,260	Corporate Director-Operations	102,030	117,090	15,060
262,593	Leadership and PA Support	243,200	196,090	-47,110
989,179	Administration Total	785,290	839,020	53,730

Suzy Tigwell

Leadership Support Detail

		<u>Service</u>			
2016/17 Actual £			2017/18 Original Budget £	2018/19 Original Budget £	Variances £
	CE99	Other Environmental Services			
1,962		Employees	0	0	0
76		Premises-Related Expenditure	0	0	0
<u>56,622</u>		Supplies & Services	<u>40,000</u>	<u>40,000</u>	<u>0</u>
58,661		Gross Expenditure	40,000	40,000	0
0		Other Income	0	0	0
<u>58,661</u>		Net Expenditure	<u>40,000</u>	<u>40,000</u>	<u>0</u>
	EE23	Folkestone Airshow			
<u>12,840</u>		Supplies & Services	<u>12,000</u>	<u>12,000</u>	<u>0</u>
12,840		Gross Expenditure	12,000	12,000	0
<u>-4,000</u>		Other Income	<u>0</u>	<u>0</u>	<u>0</u>
<u>8,840</u>		Net Expenditure	<u>12,000</u>	<u>12,000</u>	<u>0</u>
	FH25	Emergency Planning			
<u>17,102</u>		Supplies & Services	<u>20,600</u>	<u>18,600</u>	<u>-2,000</u>
17,102		Gross Expenditure	20,600	18,600	-2,000
0		Other Income	0	0	0
<u>17,102</u>		Net Expenditure	<u>20,600</u>	<u>18,600</u>	<u>-2,000</u>

Suzy Tigwell

Administration

2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Variations £
	GB00 Corporate Centre			
176,117	Employees	161,210	161,200	-10
691	Transport-Related Expenditure	1,010	1,010	0
51,502	Supplies & Services	2,790	2,820	30
1,070	Third Party Payments	1,230	1,510	280
<u>229,379</u>	Gross Expenditure	<u>166,240</u>	<u>166,540</u>	<u>300</u>
0	Other Income	0	0	0
<u>229,379</u>	Net Expenditure	<u>166,240</u>	<u>166,540</u>	<u>300</u>
	GL05 Corporate Director - Resources			
119,223	1 Employees	116,910	128,740	11,830
2,255	Transport-Related Expenditure	350	250	-100
8,014	2 Supplies & Services	21,930	6,510	-15,420
1,070	Third Party Payments	1,230	0	-1,230
<u>130,562</u>	Gross Expenditure	<u>140,420</u>	<u>135,500</u>	<u>-4,920</u>
0	Other Income	0	0	0
<u>130,562</u>	Net Expenditure	<u>140,420</u>	<u>135,500</u>	<u>-4,920</u>
	Key Variances from Original Budget 2017/18 to Original Budget 2018/19			
	1 Employee Costs including Increments and Pension			12,000
	2 Approved Budget Strategy Savings			-15,000
	GL60 Future Operating Model			
0	1 Employees	0	90,160	90,160
0	Supplies & Services	0	290	290
0	Third Party Payments	0	1,510	1,510
<u>0</u>	Gross Expenditure	<u>0</u>	<u>91,960</u>	<u>91,960</u>
0	Other Income	0	0	0
<u>0</u>	Net Expenditure	<u>0</u>	<u>91,960</u>	<u>91,960</u>
	Key Variances from Original Budget 2017/18 to Original Budget 2018/19			
	1 Budget virement from GH51			87,000
	GM00 Corporate Director - Organisational Change			
141,344	Employees	130,040	128,620	-1,420
36	Transport-Related Expenditure	200	200	0
9,935	Supplies & Services	1,930	1,510	-420
1,070	Third Party Payments	1,230	1,510	280
<u>152,385</u>	Gross Expenditure	<u>133,400</u>	<u>131,840</u>	<u>-1,560</u>
0	Other Income	0	0	0
<u>152,385</u>	Net Expenditure	<u>133,400</u>	<u>131,840</u>	<u>-1,560</u>

Suzy Tigwell

	GM01	Corporate Director-Operations		
205,631		Employees	130,850	128,470
1,233		Transport-Related Expenditure	550	400
12,294		Supplies & Services	2,130	1,710
1,070		Third Party Payments	2,500	1,510
220,228		Gross Expenditure	136,030	132,090
-5,968	1	Other Income	-34,000	-15,000
214,260		Net Expenditure	102,030	117,090

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1	Reduction in Oportunitas Recharge Income	19,000
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	GM38	Leadership and PA Support		
244,165	1	Employees	225,170	179,700
1,350		Transport-Related Expenditure	1,000	1,000
9,084		Supplies & Services	9,520	8,640
8,540		Third Party Payments	7,510	9,050
263,139		Gross Expenditure	243,200	198,390
-545		Other Income	0	-2,300
262,593		Net Expenditure	243,200	196,090

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1	Establishment changes	-45,470
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**Mark Luetchford
Communications Summary**

		<u>Administration</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
259,617	Communications	240,530	243,770	3,240
259,617	Administration Total	240,530	243,770	3,240

**Mark Luetchford
Communications Detail**

		<u>Administration</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Variances £
	GM37 Communications			
222,267	Employees	211,600	213,340	1,740
447	Transport-Related Expenditure	250	250	0
40,182	Supplies & Services	31,660	31,620	-40
5,350	Third Party Payments	7,510	9,050	1,540
268,247	Gross Expenditure	251,020	254,260	3,240
-8,630	Other Income	-10,490	-10,490	0
259,617	Net Expenditure	240,530	243,770	3,240

Amandeep Khroud
Democratic Services and Law Summary

		<u>Service</u>		
2016/17 Actual		2017/18 Original Budget	2018/19 Original Budget	Original to Original Variance
£		£	£	£
996,687	Household Waste Collection	957,930	912,490	-45,440
-75,961	Recycling & Waste	-84,560	-7,020	77,540
79,574	Hythe Swimming Pool	10,540	6,080	-4,460
943,878	Cleansing	985,010	1,078,760	93,750
-21,346	Street Naming & Numbering	-14,000	-14,000	0
670,013	Leas Cliff Hall	693,100	709,100	16,000
359,523	Members Allowances & Expenses	383,100	403,500	20,400
20,247	Democratic Representation-Misc Expenditure	20,270	20,270	0
-124,623	Democratic Representation-Recharges	-123,000	-123,000	0
71,825	Registration of Electors	84,360	80,260	-4,100
16,839	Conducting Elections	5,250	48,000	42,750
13,297	Civic Ceremonials	15,190	15,030	-160
2,949,952	Service Total	2,933,190	3,129,470	196,280

		<u>Administration</u>		
2016/17 Actual		2017/18 Original Budget	2018/19 Original Budget	Original to Original Variance
£		£	£	£
144,708	Client Side Unit	133,500	134,260	760
141,862	Procurement	128,920	81,650	-47,270
847	Centralised Equipment	3,000	2,000	-1,000
3,439	Corporate Consumables - Floors 1 & 2	3,500	3,500	0
379,859	Legal Services	371,700	328,970	-42,730
111,508	Head of Democratic Services and Law	90,380	93,610	3,230
157,861	Electoral Services	120,450	129,190	8,740
146,494	Committee Services	157,500	148,830	-8,670
667,653	ICT Operations	617,370	599,350	-18,020
188,367	Waste Contract Management	183,290	185,750	2,460
1,942,596	Administration Total	1,809,610	1,707,110	-102,500

		<u>Holding</u>		
2016/17 Actual		2017/18 Original Budget	2018/19 Original Budget	Original to Original Variance
£		£	£	£
42,829	Civic Centre-Cleaning Contract	47,040	45,890	-1,150
42,829	Holding Total	47,040	45,890	-1,150

Amandeep Khroud

Democratic Services & Law Detail

		<u>Service</u>	2017/18 Original Budget £	2018/19 Original Budget £	Variances £
2016/17 Actual £					
	CE10	Household Waste Collection			
200,206		Premises-Related Expenditure	0	0	0
122,532		Supplies & Services	83,000	83,000	0
995,550	1	Third Party Payments	1,009,590	965,350	-44,240
<u>1,318,288</u>		Gross Expenditure	<u>1,092,590</u>	<u>1,048,350</u>	<u>-44,240</u>
-321,602		Other Income	-134,660	-135,860	-1,200
<u>996,687</u>		Net Expenditure	<u>957,930</u>	<u>912,490</u>	<u>-45,440</u>
		Key Variances from Original Budget 2017/18 to Original Budget 2018/19			
	1	Change in outsourced contract recharges (% allocation)			-44,240
	CE11	Recycling & Waste			
22,747		Supplies & Services	23,120	23,120	0
1,256,054	1	Third Party Payments	1,273,600	1,358,640	85,040
<u>1,278,801</u>		Gross Expenditure	<u>1,296,720</u>	<u>1,381,760</u>	<u>85,040</u>
-1,354,763		Other Income	-1,381,280	-1,388,780	-7,500
<u>-75,961</u>		Net Expenditure	<u>-84,560</u>	<u>-7,020</u>	<u>77,540</u>
		Key Variances from Original Budget 2017/18 to Original Budget 2018/19			
	1	Change in outsourced contract recharges (% allocation)			85,040
	CE31	Hythe Swimming Pool			
221,370		Employees	209,890	205,390	-4,500
33,457		Supplies & Services	43,440	41,690	-1,750
31,070		Third Party Payments	31,230	33,020	1,790
<u>285,896</u>		Gross Expenditure	<u>284,560</u>	<u>280,100</u>	<u>-4,460</u>
-206,323		Other Income	-274,020	-274,020	0
<u>79,574</u>		Net Expenditure	<u>10,540</u>	<u>6,080</u>	<u>-4,460</u>
	CE60	Cleansing			
4,583		Supplies & Services	17,000	17,000	0
965,228	1	Third Party Payments	978,860	1,072,610	93,750
<u>969,811</u>		Gross Expenditure	<u>995,860</u>	<u>1,089,610</u>	<u>93,750</u>
-25,933		Other Income	-10,850	-10,850	0
<u>943,878</u>		Net Expenditure	<u>985,010</u>	<u>1,078,760</u>	<u>93,750</u>
		Key Variances from Original Budget 2017/18 to Original Budget 2018/19			
	1	Change in outsourced contract recharges (% allocation)			93,750
	DA12	Street Naming & Numbering			
0		Gross Expenditure	0	0	0
-21,346		Other Income	-14,000	-14,000	0
<u>-21,346</u>		Net Expenditure	<u>-14,000</u>	<u>-14,000</u>	<u>0</u>

Amandeep Khroud

EA01	Leas Cliff Hall			
670,013	1 Third Party Payments	693,100	709,100	16,000
670,013	Gross Expenditure	693,100	709,100	16,000
0	Other Income	0	0	0
670,013	Net Expenditure	693,100	709,100	16,000

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1	Approved Budget Strategy Savings		-8,500
1	Contract Inflation		24,500

FE05	Members Allowances & Expenses			
6,786	Employees	17,000	16,500	-500
0	Premises-Related Expenditure	980	0	-980
11,145	Transport-Related Expenditure	8,000	8,000	0
341,592	Supplies & Services	357,120	347,310	-9,810
0	1 Third Party Payments	0	31,690	31,690
359,523	Gross Expenditure	383,100	403,500	20,400
0	Other Income	0	0	0
359,523	Net Expenditure	383,100	403,500	20,400

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1	Change in outsourced contract recharges (% allocation)		31,690
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FE15	Democratic Representation-Misc Expenditure			
20,247	Supplies & Services	20,270	20,270	0
20,247	Gross Expenditure	20,270	20,270	0
0	Other Income	0	0	0
20,247	Net Expenditure	20,270	20,270	0

FE70	Democratic Representation-Recharges			
0	Gross Expenditure	0	0	0
-124,623	Other Income	-123,000	-123,000	0
-124,623	Net Expenditure	-123,000	-123,000	0

FH03	Registration of Electors			
65,580	Employees	55,750	53,000	-2,750
5,485	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	150	0	-150
21,703	Supplies & Services	29,960	28,760	-1,200
92,768	Gross Expenditure	85,860	81,760	-4,100
-20,943	Other Income	-1,500	-1,500	0
71,825	Net Expenditure	84,360	80,260	-4,100

FH04	Conducting Elections			
16,839	1 Supplies & Services	5,250	48,000	42,750
16,839	Gross Expenditure	5,250	48,000	42,750
0	Other Income	0	0	0
16,839	Net Expenditure	5,250	48,000	42,750

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1	MTFS adjustment		40,000
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FE20	Civic Ceremonials			
3,833	Employees	5,000	5,000	0
4,340	Transport-Related Expenditure	3,310	3,110	-200
5,124	Supplies & Services	6,880	6,920	40
<u>13,297</u>	Gross Expenditure	<u>15,190</u>	<u>15,030</u>	<u>-160</u>
0	Other Income	0	0	0
<u>13,297</u>	Net Expenditure	<u>15,190</u>	<u>15,030</u>	<u>-160</u>

Administration

2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Variances £
	GA03 Client Side Unit			
139,478	Employees	126,940	126,920	-20
487	Transport-Related Expenditure	10	10	0
2,644	Supplies & Services	4,120	4,310	190
2,140	Third Party Payments	2,500	3,020	520
<u>144,750</u>	Gross Expenditure	<u>133,570</u>	<u>134,260</u>	<u>690</u>
-42	Other Income	-70	0	70
<u>144,708</u>	Net Expenditure	<u>133,500</u>	<u>134,260</u>	<u>760</u>

	GA10 Procurement			
136,756	1 Employees	132,580	88,350	-44,230
54	Transport-Related Expenditure	150	150	0
14,807	Supplies & Services	5,260	4,170	-1,090
4,280	Third Party Payments	4,970	3,020	-1,950
<u>155,897</u>	Gross Expenditure	<u>142,960</u>	<u>95,690</u>	<u>-47,270</u>
-14,036	Other Income	-14,040	-14,040	0
<u>141,862</u>	Net Expenditure	<u>128,920</u>	<u>81,650</u>	<u>-47,270</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Restructure of Establishment	-44,230
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	GA11 Centralised Equipment			
847	Supplies & Services	3,000	2,000	-1,000
<u>847</u>	Gross Expenditure	<u>3,000</u>	<u>2,000</u>	<u>-1,000</u>
0	Other Income	0	0	0
<u>847</u>	Net Expenditure	<u>3,000</u>	<u>2,000</u>	<u>-1,000</u>

	GA24 Corporate Consumables - Floors 1 & 2			
3,439	Supplies & Services	3,500	3,500	0
<u>3,439</u>	Gross Expenditure	<u>3,500</u>	<u>3,500</u>	<u>0</u>
0	Other Income	0	0	0
<u>3,439</u>	Net Expenditure	<u>3,500</u>	<u>3,500</u>	<u>0</u>

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GL00	Legal Services			
408,360	1 Employees	348,540	284,130	-64,410
1,383	Transport-Related Expenditure	500	1,100	600
42,296	2 Supplies & Services	57,880	69,570	11,690
9,620	Third Party Payments	9,980	12,070	2,090
461,659	Gross Expenditure	416,900	366,870	-50,030
-81,800	Other Income	-45,200	-37,900	7,300
379,859	Net Expenditure	371,700	328,970	-42,730

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Approved Budget Strategy Savings	-56,010
2 Base budget review	-8,690
2 Restructure of Establishment	20,000

GL41	Head of Democratic Services and Law			
89,751	Employees	87,740	90,610	2,870
185	Transport-Related Expenditure	500	500	0
20,502	Supplies & Services	910	990	80
1,070	Third Party Payments	1,230	1,510	280
111,508	Gross Expenditure	90,380	93,610	3,230
0	Other Income	0	0	0
111,508	Net Expenditure	90,380	93,610	3,230

GL51	Electoral Services			
151,473	Employees	118,010	120,690	2,680
596	Transport-Related Expenditure	440	540	100
3,997	Supplies & Services	3,360	3,430	70
2,140	Third Party Payments	3,740	4,530	790
158,206	Gross Expenditure	125,550	129,190	3,640
-345	Other Income	-5,100	0	5,100
157,861	Net Expenditure	120,450	129,190	8,740

GL52	Committee Services			
129,310	Employees	146,340	139,300	-7,040
-20	Transport-Related Expenditure	150	150	0
13,096	Supplies & Services	4,770	4,850	80
4,280	Third Party Payments	6,240	4,530	-1,710
146,667	Gross Expenditure	157,500	148,830	-8,670
-173	Other Income	0	0	0
146,494	Net Expenditure	157,500	148,830	-8,670

GM19	ICT Operations			
711,733	1 Supplies & Services	661,450	643,430	-18,020
711,733	Gross Expenditure	661,450	643,430	-18,020
-44,081	Other Income	-44,080	-44,080	0
667,653	Net Expenditure	617,370	599,350	-18,020

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Approved Budget Strategy Savings	-10,000
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GM34 Waste Contract Management				
125,564	Employees	117,900	120,740	2,840
5,417	Transport-Related Expenditure	8,350	6,100	-2,250
4,844	Supplies & Services	7,070	7,870	800
<u>52,542</u>	Third Party Payments	<u>49,970</u>	<u>51,040</u>	<u>1,070</u>
<u>188,367</u>	Gross Expenditure	<u>183,290</u>	<u>185,750</u>	<u>2,460</u>
0	Other Income	0	0	0
<u>188,367</u>	Net Expenditure	<u>183,290</u>	<u>185,750</u>	<u>2,460</u>

Holding

2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Variances £
	GX02 Civic Centre-Cleaning Contract			
36,055	Employees	39,640	38,490	-1,150
6,775	Transport-Related Expenditure	7,400	7,400	0
<u>42,829</u>	Gross Expenditure	<u>47,040</u>	<u>45,890</u>	<u>-1,150</u>
0	Other Income	0	0	0
<u>42,829</u>	Net Expenditure	<u>47,040</u>	<u>45,890</u>	<u>-1,150</u>

Andrina Smith
Human Resources Summary

		<u>Service</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
-130,404	Cemeteries	-179,220	-179,260	-40
2,801	Burials	2,000	2,000	0
19,409	Corporate Training	24,000	24,000	0
-188,485	Local Land Charges	-161,910	-164,120	-2,210
-34,540	Council Tax Benefits	0	0	0
-331,220	Service Total	-315,130	-317,380	-2,250

		<u>Administration</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
336,046	Business Support - Systems	340,170	327,640	-12,530
722,123	Business Support Unit	704,560	691,790	-12,770
170,178	Printing Services	188,600	188,850	250
1,610	New Romney One Stop	0	410	410
106,036	Civic Wardens	100,100	101,040	940
946,869	Customer Services	902,200	920,960	18,760
353,560	Organisational Development	398,040	363,180	-34,860
15,367	Pay Review Project	0	1,510	1,510
47,396	Payroll	47,950	47,950	0
44,694	Human Resources (Corporate Training)	67,210	53,150	-14,060
82,822	Human Resources (Central Costs)	59,760	80,140	20,380
2,826,700	Administration Total	2,808,590	2,776,620	-31,970

Andrina Smith

Human Resources Detail

		<u>Service</u>			
2016/17 Actual £			2017/18 Original Budget £	2018/19 Original Budget £	Variances £
	CE20	Cemeteries			
140		Supplies & Services	410	370	-40
140		Gross Expenditure	410	370	-40
-130,544		Other Income	-179,630	-179,630	0
-130,404		Net Expenditure	-179,220	-179,260	-40
	CE25	Burials			
10,754		Supplies & Services	3,000	3,000	0
10,754		Gross Expenditure	3,000	3,000	0
-7,953		Other Income	-1,000	-1,000	0
2,801		Net Expenditure	2,000	2,000	0
	FD16	Corporate Training			
19,409		Employees	24,000	24,000	0
19,409		Gross Expenditure	24,000	24,000	0
0		Other Income	0	0	0
19,409		Net Expenditure	24,000	24,000	0
	FH57	Local Land Charges			
47,926		Supplies & Services	53,090	50,880	-2,210
47,926		Gross Expenditure	53,090	50,880	-2,210
-236,411		Other Income	-215,000	-215,000	0
-188,485		Net Expenditure	-161,910	-164,120	-2,210

Andrina Smith

Administration

2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Variations £
	GA22 Business Support Systems			
323,774	Employees	312,940	297,480	-15,460
335	Transport-Related Expenditure	200	200	0
3,396	Supplies & Services	17,050	17,890	840
8,540	Third Party Payments	9,980	12,070	2,090
<u>336,046</u>	Gross Expenditure	<u>340,170</u>	<u>327,640</u>	<u>-12,530</u>
0	Other Income	0	0	0
<u>336,046</u>	Net Expenditure	<u>340,170</u>	<u>327,640</u>	<u>-12,530</u>
	GA23 Business Support Unit			
680,626	Employees	639,500	632,030	-7,470
469	Transport-Related Expenditure	100	400	300
16,448	Supplies & Services	15,610	20,130	4,520
24,580	¹ Third Party Payments	49,350	39,230	-10,120
<u>722,123</u>	Gross Expenditure	<u>704,560</u>	<u>691,790</u>	<u>-12,770</u>
0	Other Income	0	0	0
<u>722,123</u>	Net Expenditure	<u>704,560</u>	<u>691,790</u>	<u>-12,770</u>
	Key Variances from Original Budget 2017/18 to Original Budget 2018/19			
	¹ Change in outsourced contract recharges			-10,120
	GA54 Printing Services			
137,440	Employees	126,510	126,480	-30
2,770	Transport-Related Expenditure	1,390	550	-840
44,660	Supplies & Services	74,700	74,750	50
4,280	Third Party Payments	4,970	6,040	1,070
<u>189,151</u>	Gross Expenditure	<u>207,570</u>	<u>207,820</u>	<u>250</u>
-18,973	Other Income	-18,970	-18,970	0
<u>170,178</u>	Net Expenditure	<u>188,600</u>	<u>188,850</u>	<u>250</u>
	GA56 New Romney One Stop			
193	Premises-Related Expenditure	0	110	110
1,417	Supplies & Services	0	300	300
<u>1,610</u>	Gross Expenditure	<u>0</u>	<u>410</u>	<u>410</u>
0	Other Income	0	0	0
<u>1,610</u>	Net Expenditure	<u>0</u>	<u>410</u>	<u>410</u>
	GA60 Civic Wardens			
96,167	Employees	87,410	87,610	200
54	Transport-Related Expenditure	150	200	50
8,897	Supplies & Services	10,430	10,050	-380
4,280	Third Party Payments	4,970	6,040	1,070
<u>109,398</u>	Gross Expenditure	<u>102,960</u>	<u>103,900</u>	<u>940</u>
-3,361	Other Income	-2,860	-2,860	0
<u>106,036</u>	Net Expenditure	<u>100,100</u>	<u>101,040</u>	<u>940</u>

Andrina Smith

GA62	Customer Services			
867,947	Employees	785,340	812,690	27,350
484	Transport-Related Expenditure	950	1,100	150
35,747	Supplies & Services	41,380	49,290	7,910
71,115	Third Party Payments	103,950	87,300	-16,650
<u>975,293</u>	Gross Expenditure	<u>931,620</u>	<u>950,380</u>	<u>18,760</u>
-28,424	Other Income	-29,420	-29,420	0
<u>946,869</u>	Net Expenditure	<u>902,200</u>	<u>920,960</u>	<u>18,760</u>

GL45	Organisational Development			
334,957	1 Employees	344,050	306,260	-37,790
1,098	Transport-Related Expenditure	800	800	0
10,025	Supplies & Services	43,210	44,050	840
7,480	Third Party Payments	9,980	12,070	2,090
<u>353,560</u>	Gross Expenditure	<u>398,040</u>	<u>363,180</u>	<u>-34,860</u>
0	Other Income	0	0	0
<u>353,560</u>	Net Expenditure	<u>398,040</u>	<u>363,180</u>	<u>-34,860</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Remove of Pay Review Project post	-26,390
1 Approved Budget Saving	-9,500

GM02	Pay Review Project			
15,367	Employees	0	0	0
0	Third Party Payments	0	1,510	1,510
<u>15,367</u>	Gross Expenditure	<u>0</u>	<u>1,510</u>	<u>1,510</u>
0	Other Income	0	0	0
<u>15,367</u>	Net Expenditure	<u>0</u>	<u>1,510</u>	<u>1,510</u>

GM07	Payroll			
<u>47,396</u>	Premises-Related Expenditure	<u>47,950</u>	<u>47,950</u>	<u>0</u>
47,396	Gross Expenditure	47,950	47,950	0
0	Other Income	0	0	0
<u>47,396</u>	Net Expenditure	<u>47,950</u>	<u>47,950</u>	<u>0</u>

GM08	Human Resources (Corporate Training)			
<u>52,306</u>	1 Employees	<u>67,210</u>	<u>53,150</u>	<u>-14,060</u>
52,306	Gross Expenditure	67,210	53,150	-14,060
-7,612	Other Income	0	0	0
<u>44,694</u>	Net Expenditure	<u>67,210</u>	<u>53,150</u>	<u>-14,060</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Approved Budget Strategy Savings	-14,060
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GM09	Human Resources (Central Costs)			
58,606	Employees	54,360	57,740	3,380
24,216	1 Supplies & Services	5,400	22,400	17,000
<u>82,822</u>	Gross Expenditure	<u>59,760</u>	<u>80,140</u>	<u>20,380</u>
0	Other Income	0	0	0
<u>82,822</u>	Net Expenditure	<u>59,760</u>	<u>80,140</u>	<u>20,380</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Approved Budget Strategy Growth	15,000
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**Charlotte Spendley
Head of Finance Summary**

		<u>Service</u>		
2016/17 Actual		2017/18 Original Budget	2018/19 Original Budget	Original to Original Variance
£		£	£	£
7,562	Members Community Grant Bids	0	0	0
147,642	Corporate Management- Misc Expenditure	295,490	298,700	3,210
-97,087	Corporate Management-Recharges	-102,000	-102,000	0
1,680,100	Pensions Back Funding	1,577,000	1,577,000	0
-1,468,700	Early Retirement Contributions	0	0	0
-170,176	Business Rates Collection	-172,030	-172,030	0
-499,005	Council Tax Collection	-497,680	-497,680	0
-107,273	Council Tax Reduction Scheme	-111,010	-279,850	-168,840
582,490	Housing Benefits	-338,490	201,510	540,000
-123,449	Rent Rebates	5,720	5,720	0
-47,895	Service Total	657,000	1,031,370	374,370

		<u>Administration</u>		
2016/17 Actual		2017/18 Original Budget	2018/19 Original Budget	Original to Original Variance
£		£	£	£
880,573	Accountancy	697,220	708,120	10,900
317,962	Corporate Debt	312,070	383,600	71,530
46,118	Treasury Management	46,240	48,240	2,000
412,021	Revenues	302,840	987,530	684,690
674,362	Benefits	585,570	0	-585,570
97,273	Internal Audit	95,000	95,000	0
2,428,308	Administration Total	2,038,940	2,222,490	183,550

Charlotte Spendley

Head of Finance Detail

		<u>Service</u>			
2016/17 Actual £			2017/18 Original Budget £	2018/19 Original Budget £	Variances £
	ED42	Members Community Grant Bids			
7,562		Supplies & Services	0	0	0
7,562		Gross Expenditure	0	0	0
0		Other Income	0	0	0
7,562		Net Expenditure	0	0	0
	FD15	Corporate Management- Misc Expenditure			
168,635		1 Supplies & Services	308,820	298,730	-10,090
168,635		Gross Expenditure	308,820	298,730	-10,090
-20,992		2 Other Income	-13,330	-30	13,300
147,642		Net Expenditure	295,490	298,700	3,210
		Key Variances from Original Budget 2017/18 to Original Budget 2018/19			
		1 Permanent virement to CMT Contingency			-10,000
		2 Base Budget review			13,300
					3,300
	FD70	Corporate Management-Recharges			
0		Gross Expenditure	0	0	0
-97,087		Other Income	-102,000	-102,000	0
-97,087		Net Expenditure	-102,000	-102,000	0
	FF15	Pensions Back Funding			
1,680,100		Employees	1,577,000	1,577,000	0
1,680,100		Gross Expenditure	1,577,000	1,577,000	0
0		Other Income	0	0	0
1,680,100		Net Expenditure	1,577,000	1,577,000	0
	FF16	Early Retirement Contributions			
-1,468,700		Employees	0	0	0
-1,468,700		Gross Expenditure	0	0	0
0		Other Income	0	0	0
-1,468,700		Net Expenditure	0	0	0
	FL05	Business Rates Collection			
0		Supplies & Services	2,900	2,900	0
0		Gross Expenditure	2,900	2,900	0
-170,176		Other Income	-174,930	-174,930	0
-170,176		Net Expenditure	-172,030	-172,030	0
	FL20	Council Tax Collection			
0		Supplies & Services	2,320	2,320	0
0		Gross Expenditure	2,320	2,320	0
-499,005		Other Income	-500,000	-500,000	0
-499,005		Net Expenditure	-497,680	-497,680	0

Charlotte Spendley

	FL22	Council Tax Reduction Scheme		
125,195		1 Employees	169,270	100
214		Transport-Related Expenditure	0	0
59,209		Supplies & Services	2,130	2,460
184,618		Gross Expenditure	171,400	2,560
-291,891		Other Income	-282,410	-282,410
-107,273		Net Expenditure	-111,010	-279,850

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

		1 Restructure of Establishment (GA05)		-57,480
		1 Restructure of Establishment (GA20)		-111,690
				-169,170

	FN01	Housing Benefits		
435,608		Supplies & Services	11,000	11,000
30,804,786		2 Transfer Payments	33,138,060	33,638,060
31,240,393		Gross Expenditure	33,149,060	33,649,060
-30,657,904		1 Other Income	-33,487,550	-33,447,550
582,490		Net Expenditure	-338,490	201,510

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

		1 Approved Budget Strategy Growth (Government grant)		40,000
		2 Pressure re Subsidy shortfall		500,000
				540,000

	FN02	Rent Rebates		
141,481		Supplies & Services	0	0
9,605,834		Transfer Payments	9,526,230	9,526,230
9,747,315		Gross Expenditure	9,526,230	9,526,230
-9,870,764		Other Income	-9,520,510	-9,520,510
-123,449		Net Expenditure	5,720	5,720

**Charlotte Spendley
Administration**

2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Variances £
	GA00 Accountancy			
792,376	Employees	655,200	648,160	-7,040
2,235	Transport-Related Expenditure	1,600	2,200	600
82,361	Supplies & Services	34,340	50,090	15,750
19,240	Third Party Payments	30,820	28,670	-2,150
<u>896,212</u>	Gross Expenditure	<u>721,960</u>	<u>729,120</u>	<u>7,160</u>
-15,640	Other Income	-24,740	-21,000	3,740
<u>880,573</u>	Net Expenditure	<u>697,220</u>	<u>708,120</u>	<u>10,900</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Approved Budget Strategy Growth	15,760
	<u>15,760</u>

	GA05 Corporate Debt			
276,456	Employees	272,590	335,620	63,030
3,104	Transport-Related Expenditure	1,500	3,050	1,550
27,722	Supplies & Services	25,500	28,330	2,830
10,680	Third Party Payments	12,480	16,600	4,120
<u>317,962</u>	Gross Expenditure	<u>312,070</u>	<u>383,600</u>	<u>71,530</u>
0	Other Income	0	0	0
<u>317,962</u>	Net Expenditure	<u>312,070</u>	<u>383,600</u>	<u>71,530</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Restructure of Establishment	63,030
	<u>63,030</u>

	GA08 Treasury Management			
302	Employees	0	0	0
45,815	Supplies & Services	46,240	48,240	2,000
<u>46,118</u>	Gross Expenditure	<u>46,240</u>	<u>48,240</u>	<u>2,000</u>
0	Other Income	0	0	0
<u>46,118</u>	Net Expenditure	<u>46,240</u>	<u>48,240</u>	<u>2,000</u>

	GA20 Revenues			
408,278	Employees	181,380	798,010	616,630
7,499	Transport-Related Expenditure	10,200	10,850	650
105,767	Supplies & Services	85,760	136,980	51,220
13,900	Third Party Payments	25,500	42,250	16,750
<u>535,445</u>	Gross Expenditure	<u>302,840</u>	<u>988,090</u>	<u>685,250</u>
-123,424	Other Income	0	-560	-560
<u>412,021</u>	Net Expenditure	<u>302,840</u>	<u>987,530</u>	<u>684,690</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Restructure of Establishment	684,690
	<u>684,690</u>

	GA27 Benefits			
611,067	1 Employees	473,960	0	-473,960
2,192	1 Transport-Related Expenditure	2,100	0	-2,100
101,961	1 Supplies & Services	58,760	0	-58,760
28,850	1 Third Party Payments	51,310	0	-51,310
<u>744,070</u>	Gross Expenditure	<u>586,130</u>	<u>0</u>	<u>-586,130</u>
-69,708	1 Other Income	-560	0	560
<u>674,362</u>	Net Expenditure	<u>585,570</u>	<u>0</u>	<u>-585,570</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Restructure of Establishment	-585,570
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Charlotte Spendley

GP00	Internal Audit			
<u>97,273</u>	Third Party Payments	<u>95,000</u>	<u>95,000</u>	<u>0</u>
97,273	Gross Expenditure	95,000	95,000	0
<u>0</u>	Other Income	<u>0</u>	<u>0</u>	<u>0</u>
<u>97,273</u>	Net Expenditure	<u>95,000</u>	<u>95,000</u>	<u>0</u>

**Communities
Community Saftey Manager Summary**

		<u>Service</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
-162,079	Licensing	-172,880	-172,880	0
-2,545	Caravan Sites	-3,000	-3,000	0
24,920	Crime and Disorder	20,750	20,750	0
317,072	Food Safety, Health and Safety etc	255,920	259,610	3,690
24,599	Pollution Reduction	34,590	43,390	8,800
390	Pest Control	0	0	0
6,510	Family Champions	2,120	0	-2,120
11,041	Dog Control	17,280	10,080	-7,200
23,736	Litter and Fouling Enforcement	8,050	8,050	0
8,143	CSE External Projects	0	0	0
-119,481	Hackney Carriage Licensing	-86,130	-86,130	0
0	Cultural Services	0	0	0
41,999	Community Chest	0	0	0
43,829	Members Ward Allowance	45,000	90,000	45,000
123,396	Community Grants	90,060	45,060	-45,000
20,112	Sports Development Initiatives	19,850	20,020	170
189,500	Folkestone Sports Centre	189,500	180,500	-9,000
22,761	Tall ships Project	20,000	20,000	0
616,799	General Grants	89,820	139,500	49,680
10,064	Housing Standards	-2,770	-550	2,220
3,500	Housing Strategy	3,500	3,500	0
111,470	Homelessness	47,150	47,150	0
-880,565	Renovation Loans	0	0	0
43,680	Care and Repair Scheme	43,680	44,550	870
738,146	Other Housing Improvement Services	100,000	100,000	0
250	Rent Deposits (Supp People-KCC)	1,000	1,000	0
1,217,246	Service Total	723,490	770,600	47,110

		<u>Administration</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
93,738	Head of Communities	90,520	0	-90,520
335,661	Housing Options	331,780	354,920	23,140
35,525	Social Lettings Agency	34,910	38,690	3,780
131,074	Housing Strategy & Support	121,640	122,430	790
353,477	Community Safety & Engagement	304,720	283,280	-21,440
259,979	Private Sector Housing	206,800	208,860	2,060
336,438	Environmental Protection	295,510	294,360	-1,150
82,954	Licensing	105,480	108,480	3,000
1,628,846	Administration Total	1,491,360	1,411,020	-80,340

Communities

Community Safety Manager Detail

Service

2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Variances £
	BE57 Licensing			
5,808	Premises-Related Expenditure	6,800	6,800	0
2,763	Supplies & Services	1,600	1,600	0
4,102	Third Party Payments	2,000	2,000	0
<u>12,673</u>	Gross Expenditure	<u>10,400</u>	<u>10,400</u>	<u>0</u>
-174,752	Other Income	-183,280	-183,280	0
<u>-162,079</u>	Net Expenditure	<u>-172,880</u>	<u>-172,880</u>	<u>0</u>
	BE58 Caravan Sites			
<u>0</u>	Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
-2,545	Other Income	-3,000	-3,000	0
<u>-2,545</u>	Net Expenditure	<u>-3,000</u>	<u>-3,000</u>	<u>0</u>
	BF53 Crime and Disorder			
<u>60,551</u>	Supplies & Services	<u>49,760</u>	<u>49,760</u>	<u>0</u>
60,551	Gross Expenditure	49,760	49,760	0
-35,631	Other Income	-29,010	-29,010	0
<u>24,920</u>	Net Expenditure	<u>20,750</u>	<u>20,750</u>	<u>0</u>
	BG50 Food Safety, Health and Safety etc			
272,899	Employees	238,030	239,740	1,710
7,415	Transport-Related Expenditure	6,750	6,750	0
33,115	Supplies & Services	6,370	6,670	300
6,420	Third Party Payments	12,370	9,050	-3,320
<u>319,849</u>	Gross Expenditure	<u>263,520</u>	<u>262,210</u>	<u>-1,310</u>
-2,777	Other Income	-7,600	-2,600	5,000
<u>317,072</u>	Net Expenditure	<u>255,920</u>	<u>259,610</u>	<u>3,690</u>
	BG51 Pollution Reduction			
<u>39,604</u>	1 Supplies & Services	<u>42,390</u>	<u>54,390</u>	<u>12,000</u>
39,604	Gross Expenditure	42,390	54,390	12,000
-15,005	Other Income	-7,800	-11,000	-3,200
<u>24,599</u>	Net Expenditure	<u>34,590</u>	<u>43,390</u>	<u>8,800</u>
	Key Variances from Original Budget 2017/18 to Original Budget 2018/19			
	1 Approved Budget Strategy Growth			10,000
	1 Base budget review			2,000
	BG52 Pest Control			
<u>390</u>	Premises-Related Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
390	Gross Expenditure	0	0	0
0	Other Income	0	0	0
<u>390</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

Communities

	CE28	Family Champions		
127,117		1 Employees	138,750	0
9,250		2 Transport-Related Expenditure	10,100	0
16,240		3 Supplies & Services	4,600	0
5,350		Third Party Payments	0	0
157,956		Gross Expenditure	153,450	0
-151,446		4 Other Income	-151,330	0
6,510		Net Expenditure	2,120	0

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

- 1 Project ceased
- 2 Project ceased
- 4 Project ceased

	CE51	Dog Control		
4,656		Transport-Related Expenditure	5,320	1,820
11,124		Supplies & Services	18,760	13,060
15,780		Gross Expenditure	24,080	14,880
-4,739		Other Income	-6,800	-4,800
11,041		Net Expenditure	17,280	10,080

	CE54	Litter and Fouling Enforcement		
2,324		Employees	550	550
21,412		Supplies & Services	7,500	7,500
23,736		Gross Expenditure	8,050	8,050
0		Other Income	0	0
23,736		Net Expenditure	8,050	8,050

	CE55	CSE External Projects		
33,161		Supplies & Services	0	0
33,161		Gross Expenditure	0	0
-25,018		Other Income	0	0
8,143		Net Expenditure	0	0

	CE58	Hackney Carriage Licensing		
24,322		Supplies & Services	21,870	21,870
24,322		Gross Expenditure	21,870	21,870
-143,804		Other Income	-108,000	-108,000
-119,481		Net Expenditure	-86,130	-86,130

	ED15	Community Chest		
89,324		Supplies & Services	95,000	95,000
89,324		Gross Expenditure	95,000	95,000
-47,325		Other Income	-95,000	-95,000
41,999		Net Expenditure	0	0

Communities

ED40	Members Ward Allowance			
43,829	1 Supplies & Services	45,000	90,000	45,000
<u>43,829</u>	Gross Expenditure	<u>45,000</u>	<u>90,000</u>	<u>45,000</u>
0	Other Income	0	0	0
<u>43,829</u>	Net Expenditure	<u>45,000</u>	<u>90,000</u>	<u>45,000</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1	Budget virement within Communities			45,000
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ED41	Community Grants			
123,396	1 Supplies & Services	90,060	45,060	-45,000
<u>123,396</u>	Gross Expenditure	<u>90,060</u>	<u>45,060</u>	<u>-45,000</u>
0	Other Income	0	0	0
<u>123,396</u>	Net Expenditure	<u>90,060</u>	<u>45,060</u>	<u>-45,000</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1	Budget virement within Communities			-45,000
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EE20	Sports Development Initiatives			
139	Employees	0	0	0
19,973	Supplies & Services	19,850	20,020	170
<u>20,112</u>	Gross Expenditure	<u>19,850</u>	<u>20,020</u>	<u>170</u>
0	Other Income	0	0	0
<u>20,112</u>	Net Expenditure	<u>19,850</u>	<u>20,020</u>	<u>170</u>

EE25	Folkestone Sports Centre			
189,500	Supplies & Services	189,500	180,500	-9,000
<u>189,500</u>	Gross Expenditure	<u>189,500</u>	<u>180,500</u>	<u>-9,000</u>
0	Other Income	0	0	0
<u>189,500</u>	Net Expenditure	<u>189,500</u>	<u>180,500</u>	<u>-9,000</u>

ER02	Tall Ships Project			
22,761	Supplies & Services	20,000	20,000	0
<u>22,761</u>	Gross Expenditure	<u>20,000</u>	<u>20,000</u>	<u>0</u>
0	Other Income	0	0	0
<u>22,761</u>	Net Expenditure	<u>20,000</u>	<u>20,000</u>	<u>0</u>

FH18	General Grants			
627,820	Supplies & Services	89,820	139,500	49,680
<u>627,820</u>	Gross Expenditure	<u>89,820</u>	<u>139,500</u>	<u>49,680</u>
-11,021	Other Income	0	0	0
<u>616,799</u>	Net Expenditure	<u>89,820</u>	<u>139,500</u>	<u>49,680</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1	Proposed item for WW1 Comemerations			50,000
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HE10	Housing Standards			
11,055	Supplies & Services	1,000	1,000	0
<u>11,055</u>	Gross Expenditure	<u>1,000</u>	<u>1,000</u>	<u>0</u>
-992	Other Income	-3,770	-1,550	2,220
<u>10,064</u>	Net Expenditure	<u>-2,770</u>	<u>-550</u>	<u>2,220</u>

Communities

	HH11	Housing Strategy			
	1,000	Premises-Related Expenditure	1,000	1,000	0
	<u>2,500</u>	Supplies & Services	<u>2,500</u>	<u>2,500</u>	<u>0</u>
	3,500	Gross Expenditure	<u>3,500</u>	<u>3,500</u>	<u>0</u>
	0	Other Income	0	0	0
	<u>3,500</u>	Net Expenditure	<u>3,500</u>	<u>3,500</u>	<u>0</u>

	HH21	Homelessness			
	305	Transport-Related Expenditure	300	300	0
	606,576	1 Supplies & Services	364,450	445,330	80,880
	<u>55,592</u>	2 Third Party Payments	<u>17,400</u>	<u>42,400</u>	<u>25,000</u>
	662,473	Gross Expenditure	<u>382,150</u>	<u>488,030</u>	<u>105,880</u>
	-551,003	3 Other Income	-335,000	-440,880	-105,880
	<u>111,470</u>	Net Expenditure	<u>47,150</u>	<u>47,150</u>	<u>0</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 DCLG grant - New burdens funding re: Homelessness Reduction Act	59,505
1 DCLG grant - Flexible Housing Support grant	20,000
2 DCLG grant - Flexible Housing Support grant	25,000
3 DCLG grant - Flexible Housing Support grant	-76,377
3 DCLG grant - New burdens funding re: Homelessness Reduction Act	-59,505
3 Reduction in miscellaneous income	30,000

	HH40	Renovation Loans			
	0	Supplies & Services	500,000	500,000	0
	0	Gross Expenditure	<u>500,000</u>	<u>500,000</u>	<u>0</u>
	-880,565	Other Income	-500,000	-500,000	0
	<u>-880,565</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

	HH42	Care and Repair Scheme			
	43,680	Supplies & Services	43,680	44,550	870
	<u>43,680</u>	Gross Expenditure	<u>43,680</u>	<u>44,550</u>	<u>870</u>
	0	Other Income	0	0	0
	<u>43,680</u>	Net Expenditure	<u>43,680</u>	<u>44,550</u>	<u>870</u>

	HH48	Other Housing Improvement Services			
	738,146	Supplies & Services	100,000	100,000	0
	<u>738,146</u>	Gross Expenditure	<u>100,000</u>	<u>100,000</u>	<u>0</u>
	0	Other Income	0	0	0
	<u>738,146</u>	Net Expenditure	<u>100,000</u>	<u>100,000</u>	<u>0</u>

	HX02	Rent Deposits (Supp People-KCC)			
	250	Supplies & Services	1,700	1,700	0
	<u>250</u>	Gross Expenditure	<u>1,700</u>	<u>1,700</u>	<u>0</u>
	0	Other Income	-700	-700	0
	<u>250</u>	Net Expenditure	<u>1,000</u>	<u>1,000</u>	<u>0</u>

**Communities
Administration**

2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Variances £
	GH51 Head of Communities			
90,161	1 Employees	87,690	0	-87,690
79	2 Transport-Related Expenditure	20	0	-20
2,429	3 Supplies & Services	1,680	0	-1,680
1,070	4 Third Party Payments	1,230	0	-1,230
<u>93,738</u>	Gross Expenditure	<u>90,620</u>	<u>0</u>	<u>-90,620</u>
0	Other Income	-100	0	100
<u>93,738</u>	Net Expenditure	<u>90,520</u>	<u>0</u>	<u>-90,520</u>
	Key Variances from Original Budget 2017/18 to Original Budget 2018/19			
	1 Budget virement to GL60			-87,690
	GH58 Housing Options			
312,398	1 Employees	307,850	442,580	134,730
7,794	Transport-Related Expenditure	7,020	7,020	0
7,988	2 Supplies & Services	5,700	7,590	1,890
7,480	3 Third Party Payments	11,210	13,580	2,370
<u>335,661</u>	Gross Expenditure	<u>331,780</u>	<u>470,770</u>	<u>138,990</u>
0	4 Other Income	0	-115,850	-115,850
<u>335,661</u>	Net Expenditure	<u>331,780</u>	<u>354,920</u>	<u>23,140</u>
	Key Variances from Original Budget 2017/18 to Original Budget 2018/19			
	1 Employee Costs including Increments and Pension			19,876
	1 3 x new posts funded by Flexible Housing Support grant			114,854
	4 DCLG grant - Flexible Housing Support grant			-115,850
	GH61 Social Lettings Agency			
33,270	Employees	31,880	34,590	2,710
1,469	Transport-Related Expenditure	1,600	1,600	0
786	Supplies & Services	200	990	790
0	Third Party Payments	1,230	1,510	280
<u>35,525</u>	Gross Expenditure	<u>34,910</u>	<u>38,690</u>	<u>3,780</u>
0	Other Income	0	0	0
<u>35,525</u>	Net Expenditure	<u>34,910</u>	<u>38,690</u>	<u>3,780</u>
	GH62 Housing Strategy & Support			
142,810	Employees	133,820	133,810	-10
3,399	Transport-Related Expenditure	4,530	3,980	-550
9,252	Supplies & Services	7,050	7,610	560
3,210	Third Party Payments	3,740	4,530	790
<u>158,672</u>	Gross Expenditure	<u>149,140</u>	<u>149,930</u>	<u>790</u>
-27,598	Other Income	-27,500	-27,500	0
<u>131,074</u>	Net Expenditure	<u>121,640</u>	<u>122,430</u>	<u>790</u>

Communities

	GL21	Community Safety & Engagement			
305,418		Employees	255,200	244,740	-10,460
12,254		Transport-Related Expenditure	13,980	10,690	-3,290
25,125		Supplies & Services	26,790	18,800	-7,990
10,680		Third Party Payments	8,750	9,050	300
<u>353,477</u>		Gross Expenditure	<u>304,720</u>	<u>283,280</u>	<u>-21,440</u>
0		Other Income	0	0	0
<u>353,477</u>		Net Expenditure	<u>304,720</u>	<u>283,280</u>	<u>-21,440</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1	Employee Costs including Increments and Pension and Env Education Officer post not being filled				-16,410
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	GM29	Private Sector Housing			
205,103		Employees	192,750	192,370	-380
7,051		Transport-Related Expenditure	6,600	6,600	0
5,956		Supplies & Services	5,710	6,840	1,130
5,350		Third Party Payments	6,240	7,550	1,310
<u>262,290</u>		Gross Expenditure	<u>211,300</u>	<u>213,360</u>	<u>2,060</u>
-2,311		Other Income	-4,500	-4,500	0
<u>259,979</u>		Net Expenditure	<u>206,800</u>	<u>208,860</u>	<u>2,060</u>

	GM36	Environmental Protection			
308,230		Employees	258,250	260,940	2,690
8,345		Transport-Related Expenditure	8,200	6,140	-2,060
8,103		Supplies & Services	20,380	16,790	-3,590
11,760		Third Party Payments	8,750	10,560	1,810
<u>336,438</u>		Gross Expenditure	<u>295,580</u>	<u>294,430</u>	<u>-1,150</u>
0		Other Income	-70	-70	0
<u>336,438</u>		Net Expenditure	<u>295,510</u>	<u>294,360</u>	<u>-1,150</u>

	GM44	Licensing			
75,972		Employees	97,340	99,450	2,110
5,379		Transport-Related Expenditure	4,000	4,000	0
4,108		Supplies & Services	400	500	100
0		Third Party Payments	3,740	4,530	790
<u>85,459</u>		Gross Expenditure	<u>105,480</u>	<u>108,480</u>	<u>3,000</u>
-2,505		Other Income	0	0	0
<u>82,954</u>		Net Expenditure	<u>105,480</u>	<u>108,480</u>	<u>3,000</u>

Andy Jarrett
Head of Strategic Development Projects Summary

		<u>Service</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
372,742	Otterpool - Developer	0	885,210	885,210
23,105	Misc Regeneration Initiatives	-10,550	21,160	31,710
6,000	Strategic Prjjects	30,000	30,000	0
10,332	Otterpool Holiday Park	0	0	0
26,748	Greatstone Coast Drive Project	0	0	0
36,581	Hawkinge Fernfield Lane Proj	0	0	0
475,507	Service Total	19,450	936,370	916,920

		<u>Administration</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
145,007	Projects	129,980	131,440	1,460
97,414	Strategic Development Projects	91,220	95,170	3,950
110,366	Land Owner Projects	118,950	158,490	39,540
352,787	Administration Total	340,150	385,100	44,950

Andy Jarrett
Head of Strategic Development Projects Detail

		<u>Service</u>			
2016/17 Actual £			2017/18 Original Budget £	2018/19 Original Budget £	Variances £
	ED00 Otterpool - Developer				
0	1 Employees		0	85,200	85,200
1,810	Transport-Related Expenditure		0	0	0
685,061	2 Supplies & Services		0	1,447,990	1,447,990
0	Third Party Payments		0	3,020	3,020
686,871	Gross Expenditure		0	1,536,210	1,536,210
-314,129	3 Other Income		0	-651,000	-651,000
372,742	Net Expenditure		0	885,210	885,210
	Key Variances from Original Budget 2017/18 to Original Budget 2018/19				
	1 Permanent Virement of establishment roles to project				85,200
	2 Increase in scheme budget costs anticipated to be incurred in relation to Masterplanning phase				1,440,000
	3 Contribution from partner in relation to Masterplanning work				-651,000
	ED11 Misc Regeneration Initiatives				
48,523	1 Employees		48,100	9,560	-38,540
1,784	Transport-Related Expenditure		1,800	700	-1,100
21,504	Supplies & Services		20,910	20,990	80
1,070	Third Party Payments		1,230	0	-1,230
72,881	Gross Expenditure		72,040	31,250	-40,790
-49,776	2 Other Income		-82,590	-10,090	72,500
23,105	Net Expenditure		-10,550	21,160	31,710
	Key Variances from Original Budget 2017/18 to Original Budget 2018/19				
	1 Reduction in employee costs				-39,000
	2 Permanent Virement				36,000
	2 Reduction in external funding due to reduction in employee costs				37,000
	ED50 Strategic Projects				
6,000	Supplies & Services		30,000	30,000	0
6,000	Gross Expenditure		30,000	30,000	0
0	Other Income		0	0	0
6,000	Net Expenditure		30,000	30,000	0
	ED51 Otterpool Holiday Park				
10,332	Supplies & Services		0	0	0
10,332	Gross Expenditure		0	0	0
0	Other Income		0	0	0
10,332	Net Expenditure		0	0	0
	ED52 Greatstone Coast Drive Project				
26,748	Supplies & Services		0	0	0
26,748	Gross Expenditure		0	0	0
0	Other Income		0	0	0
26,748	Net Expenditure		0	0	0
	ED53 Hawkinge Fernfield Lane Project				
36,581	Supplies & Services		0	0	0
36,581	Gross Expenditure		0	0	0
0	Other Income		0	0	0
36,581	Net Expenditure		0	0	0

Andy Jarrett

Administration

2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Variances £
	GM33 Projects			
135,313	Employees	123,940	125,210	1,270
81	Transport-Related Expenditure	300	300	0
5,333	Supplies & Services	3,240	2,910	-330
4,280	Third Party Payments	2,500	3,020	520
<u>145,007</u>	Gross Expenditure	<u>129,980</u>	<u>131,440</u>	<u>1,460</u>
0	Other Income	0	0	0
<u>145,007</u>	Net Expenditure	<u>129,980</u>	<u>131,440</u>	<u>1,460</u>
	GM40 Strategic Development Projects			
94,306	Employees	89,080	92,670	3,590
377	Transport-Related Expenditure	0	0	0
1,661	Supplies & Services	910	990	80
1,070	Third Party Payments	1,230	1,510	280
<u>97,414</u>	Gross Expenditure	<u>91,220</u>	<u>95,170</u>	<u>3,950</u>
0	Other Income	0	0	0
<u>97,414</u>	Net Expenditure	<u>91,220</u>	<u>95,170</u>	<u>3,950</u>
	GM48 Land Owner Projects			
107,464	1 Employees	115,050	148,790	33,740
1,004	Transport-Related Expenditure	1,000	3,200	2,200
1,899	Supplies & Services	400	1,970	1,570
0	Third Party Payments	2,500	4,530	2,030
<u>110,366</u>	Gross Expenditure	<u>118,950</u>	<u>158,490</u>	<u>39,540</u>
0	Other Income	0	0	0
<u>110,366</u>	Net Expenditure	<u>118,950</u>	<u>158,490</u>	<u>39,540</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 New Post funded from Business Rates Growth Pool Fund	34,000
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Katharine Harvey
Head of Economic Development Summary

		<u>Service</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
204,766	Regeneration & Economic Development	175,330	77,330	-98,000
26,116	Rural Regeneration Initiatives	28,690	25,310	-3,380
20,165	European Initiatives	23,500	23,500	0
18,096	Folkestone CLLD	5,000	5,000	0
45,138	Environmental Initiatives	44,620	44,620	0
314,280	Service Total	277,140	175,760	-101,380

		<u>Administration</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
228,577	Regeneration & Economic Development	193,600	160,780	-32,820
228,577	Administration Total	193,600	160,780	-32,820

Katharine Harvey

Head of Economic Development Detail

		<u>Service</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Variances £
	ED10 Regeneration & Economic Development			
212,632	1 Supplies & Services	175,330	113,330	-62,000
212,632	Gross Expenditure	175,330	113,330	-62,000
-7,866	2 Other Income	0	-36,000	-36,000
204,766	Net Expenditure	175,330	77,330	-98,000
Key Variances from Original Budget 2017/18 to Original Budget 2018/19				
	1 Approved Budget Strategy Savings			-62,000
	2 Permanent Virement			-36,000
	ED12 Rural Regeneration Initiatives			
29,360	Employees	34,500	30,560	-3,940
2,171	Transport-Related Expenditure	2,300	2,300	0
28,515	Supplies & Services	20,660	20,940	280
1,070	Third Party Payments	1,230	1,510	280
61,116	Gross Expenditure	58,690	55,310	-3,380
-35,000	Other Income	-30,000	-30,000	0
26,116	Net Expenditure	28,690	25,310	-3,380
	ED13 European Initiatives			
20,165	Supplies & Services	23,500	23,500	0
20,165	Gross Expenditure	23,500	23,500	0
0	Other Income	0	0	0
20,165	Net Expenditure	23,500	23,500	0
	ED16 Folkestone CLLD			
10,972	Employees	0	0	0
345	Transport-Related Expenditure	0	0	0
25,472	Supplies & Services	5,000	5,000	0
36,790	Gross Expenditure	5,000	5,000	0
-18,694	Other Income	0	0	0
18,096	Net Expenditure	5,000	5,000	0
	ES05 Environmental Initiatives			
65,138	Supplies & Services	44,620	44,620	0
65,138	Gross Expenditure	44,620	44,620	0
-20,000	Other Income	0	0	0
45,138	Net Expenditure	44,620	44,620	0

Katharine Harvey

Administration

2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Variances £
	GM30 Regeneration & Economic Development			
216,952	1 Employees	183,400	150,730	-32,670
3,462	Transport-Related Expenditure	2,500	2,500	0
4,953	Supplies & Services	2,730	3,020	290
3,210	Third Party Payments	4,970	4,530	-440
<u>228,577</u>	Gross Expenditure	<u>193,600</u>	<u>160,780</u>	<u>-32,820</u>
0	Other Income	0	0	0
<u>228,577</u>	Net Expenditure	<u>193,600</u>	<u>160,780</u>	<u>-32,820</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Approved Budget Strategy Savings	-33,000
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**Ben Geering
Head of Planning Summary**

		<u>Service</u>			
2016/17 Actual £			2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
-523,731	Development Control		-546,430	-601,430	-55,000
149,451	Planning Policy		92,380	77,880	-14,500
-374,280	Service Total		-454,050	-523,550	-69,500

		<u>Administration</u>			
2016/17 Actual £			2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
1,188,661	Planning Control		1,282,400	1,289,290	6,890
1,188,661	Administration Total		1,282,400	1,289,290	6,890

**Ben Geering
Head of Planning Detail**

		<u>Service</u>			
2016/17 Actual £			2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
	DA11	Development Control			
13,687		1 Supplies & Services	13,570	68,570	55,000
13,687		Gross Expenditure	13,570	68,570	55,000
-537,417		2 Other Income	-560,000	-670,000	-110,000
-523,731		Net Expenditure	-546,430	-601,430	-55,000

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Approved Budget Strategy Growth	55,000
2 Approved Budget Strategy Savings	-100,000
2 Approved Budget Strategy Savings	-10,000

	EC12	Planning Policy			
157,041		1 Supplies & Services	92,880	107,880	15,000
157,041		Gross Expenditure	92,880	107,880	15,000
-7,590		2 Other Income	-500	-30,000	-29,500
149,451		Net Expenditure	92,380	77,880	-14,500

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Approved Budget Strategy Growth	15,000
2 Approved Budget Strategy Savings	-30,000

**Ben Geering
Administration**

2016/17 Actual £	GM20		2017/18 Original Budget £	2018/19 Original Budget £	Variances £
		Planning Control			
1,070,768		Employees	1,151,110	1,146,380	-4,730
20,474		Transport-Related Expenditure	20,890	20,890	0
80,244	1	Supplies & Services	72,150	89,790	17,640
23,500	2	Third Party Payments	49,350	39,230	-10,120
1,194,986		Gross Expenditure	1,293,500	1,296,290	2,790
-6,325		Other Income	-11,100	-7,000	4,100
1,188,661		Net Expenditure	1,282,400	1,289,290	6,890

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Permanent Virement	10,000
1 Increase in Centrally Determined Costs	8,000
2 Change in outsourced contract recharges	-10,000

Andy Blaszkowicz
Head of Commercial & Technical Services Summary

		<u>Service</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
1,484	Highways Non-Partnership	1,000	0	-1,000
27,727	Street Furniture	20,040	20,040	0
19,022	Passenger Shelters	17,630	17,540	-90
75,160	Street Lighting	66,300	66,300	0
-35,601	Outdoor Sports and Recreation	-18,900	-23,980	-5,080
-5,032	Royal Military Canal (including Ecology & Habitat Maintenance (HLF))	-9,400	-10,520	-1,120
10,092	RMC Drainage Functions	8,440	8,440	0
17,926	RMC - Bridge Painting	22,480	22,480	0
720,171	Community Parks & Open Spaces	681,120	649,610	-31,510
-988,215	Off-Street Parking	-838,520	-924,440	-85,920
-290,819	On-Street Parking Enforcement	-141,370	-133,350	8,020
46,318	Public Toilets	31,920	30,120	-1,800
74	Oil Pollution	0	0	0
-232,669	Coast Protection	-222,840	-182,040	40,800
-29,175	Shoreline Management	-55,160	-32,160	23,000
632	Flood Defence & Land Drainage	14,650	14,650	0
-4,826	Flood Repair & Renew	0	0	0
-294,053	Building Control	-237,260	-237,260	0
2,491	Leas Bandstand	2,600	2,760	160
-8,243	Hythe Beach Chalets	-8,800	-8,800	0
-24,412	Mountfield Industrial Estate	-76,030	-76,030	0
-78,181	Lifeline Facilities	-156,860	-152,910	3,950
-1,070,129	Service Total	-898,960	-949,550	-50,590

		<u>Administration</u>		
2016/17 Actual £		2017/18 Original Budget £	2018/19 Original Budget £	Original to Original Variance £
61,057	Property Handymen	80,030	86,560	6,530
281,933	Building Control	266,890	302,770	35,880
114,841	Parking Services	111,160	113,000	1,840
68,956	Handyman Service	62,230	60,980	-1,250
85,674	Grounds Maintenance Contract Management	80,870	82,020	1,150
104,977	Engineers	137,410	222,590	85,180
268,605	Property Services	272,410	191,170	-81,240
100,082	Commercial & Technical Services	95,000	95,560	560
0	Control Room	0	0	0
1,086,126	Administration Total	1,106,000	1,154,650	48,650

Andy Blaszkowicz

		<u> Holding </u>			
2016/17			2017/18	2018/19	Original to
Actual			Original	Original	Original
£			Budget	Budget	Variance
£			£	£	£
1,273,643	Grounds Maintenance		1,263,700	1,244,420	-19,280
189,023	Charity Areas		210,820	209,180	-1,640
109,744	Royal Military Canal		90,550	87,870	-2,680
112,346	Toilet Cleaning		115,500	113,860	-1,640
14,000	Pump Maintenance Crew		9,230	4,870	-4,360
182,290	Civic Centre		160,500	145,830	-14,670
2,375	3/5 Shorncliffe Road		0	0	0
4,137	Hawkinge Depot		3,400	3,050	-350
3,968	Oss-New Romney		3,440	3,110	-330
97,570	Public Toilets		88,490	84,520	-3,970
27,045	Parks & Open Spaces Buildings		32,250	10,710	-21,540
5,048	Royal Military Canal Buildings		5,780	6,010	230
15,663	Hythe Beach Huts		0	0	0
1,682	Bandstand		2,590	2,400	-190
40,315	Sports & Recreation Buildings		13,740	24,620	10,880
68,496	Charity Parks & Open Spaces		33,220	32,040	-1,180
128,668	Hythe Swimming Pool		112,290	130,100	17,810
193,907	Car Parks		193,440	199,140	5,700
130,786	Prog Planned Maintenance		106,800	106,800	0
10,271	Cemeteries Buildings		8,690	8,420	-270
6,234	Oxenden Road Depot		6,130	6,570	440
18,376	Mountfield Rd Depot		15,520	18,450	2,930
-156,855	Misc Corporate Property		-158,560	-249,770	-91,210
1,018	Christchurch Tower		420	310	-110
4,319	Ross Depot & Murf		16,980	8,540	-8,440
497	Mountfield Industrial Estate		4,480	3,830	-650
-1,150	Miscellaneous Commercial Property		350	350	0
0	Misc Leisure Prop (Non-Op)		3,050	2,040	-1,010
5,000	Miscellaneous Agricultural Property		100	100	0
-10	Misc Vacant Land & Buildings		1,080	1,080	0
2,488,404	Holding Total		2,343,980	2,208,450	-135,530

Andy Blaszkowicz

Head of Commercial & Technical Services Detail

		<u>Service</u>	2017/18 Original Budget £	2018/19 Original Budget £	Variances £
2016/17 Actual £					
	CE01	Highways Non-Partnership			
1,484		Supplies & Services	1,000	0	-1,000
1,484		Gross Expenditure	1,000	0	-1,000
0		Other Income	0	0	0
1,484		Net Expenditure	1,000	0	-1,000
	CE02	Street Furniture			
27,727		Supplies & Services	20,040	20,040	0
27,727		Gross Expenditure	20,040	20,040	0
0		Other Income	0	0	0
27,727		Net Expenditure	20,040	20,040	0
	CE03	Passenger Shelters			
19,022		Premises-Related Expenditure	17,630	17,540	-90
19,022		Gross Expenditure	17,630	17,540	-90
0		Other Income	0	0	0
19,022		Net Expenditure	17,630	17,540	-90
	CE04	Street Lighting			
34,777		Premises-Related Expenditure	30,000	30,000	0
40,384		Supplies & Services	36,300	36,300	0
75,160		Gross Expenditure	66,300	66,300	0
0		Other Income	0	0	0
75,160		Net Expenditure	66,300	66,300	0
	CE30	Outdoor Sports and Recreation			
7,500		Supplies & Services	10,000	10,000	0
7,968		Third Party Payments	0	0	0
15,468		Gross Expenditure	10,000	10,000	0
-51,069		Other Income	-28,900	-33,980	-5,080
-35,601		Net Expenditure	-18,900	-23,980	-5,080
	CE33/ CE34	Royal Military Canal (including Ecology & Habitat Maintenance (HLF))			
480		Employees	240	240	0
3,412		Premises-Related Expenditure	0	0	0
461		Supplies & Services	560	170	-390
4,353		Gross Expenditure	800	410	-390
-9,385		Other Income	-10,200	-10,930	-730
-5,032		Net Expenditure	-9,400	-10,520	-1,120
	CE36	RMC Drainage Functions			
10,092		Premises-Related Expenditure	8,440	8,440	0
10,092		Gross Expenditure	8,440	8,440	0
0		Other Income	0	0	0
10,092		Net Expenditure	8,440	8,440	0

Andy Blaszkowicz

CE37	RMC - Bridge Painting			
17,926	Premises-Related Expenditure	22,480	22,480	0
17,926	Gross Expenditure	22,480	22,480	0
0	Other Income	0	0	0
17,926	Net Expenditure	22,480	22,480	0

CE38	Community Parks & Open Spaces			
19,385	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
508,318	1 Supplies & Services	439,410	459,680	20,270
213,834	2 Third Party Payments	212,670	160,890	-51,780
50,300	Contributions to Provisions	52,200	52,200	0
791,837	Gross Expenditure	704,280	672,770	-31,510
-71,666	Other Income	-23,160	-23,160	0
720,171	Net Expenditure	681,120	649,610	-31,510

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Recharge from Folkestone Parks and Pleasure Ground Charity - net increase to administration and grounds maintenance recharges.	20,270
2 Change in outsourced contract recharges - Waste Contract recharge reduction.	-51,780

CE40	Off-Street Parking			
27,845	Premises-Related Expenditure	17,030	17,560	530
84,202	Supplies & Services	77,770	78,020	250
128,943	Third Party Payments	130,830	134,130	3,300
240,990	Gross Expenditure	225,630	229,710	4,080
-1,229,205	1 Other Income	-1,064,150	-1,154,150	-90,000
-988,215	Net Expenditure	-838,520	-924,440	-85,920

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Fees & Charges Volume	-90,000
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CE45	On-Street Parking Enforcement			
17,345	Premises-Related Expenditure	29,200	29,200	0
101,163	Supplies & Services	67,910	69,190	1,280
260,724	Third Party Payments	264,520	271,260	6,740
379,232	Gross Expenditure	361,630	369,650	8,020
-670,051	Other Income	-503,000	-503,000	0
-290,819	Net Expenditure	-141,370	-133,350	8,020

CE52	Public Toilets			
44,679	Supplies & Services	39,720	39,070	-650
44,679	Gross Expenditure	39,720	39,070	-650
1,639	Other Income	-7,800	-8,950	-1,150
46,318	Net Expenditure	31,920	30,120	-1,800

CE91	Oil Pollution			
74	Premises-Related Expenditure	0	0	0
74	Gross Expenditure	0	0	0
0	Other Income	0	0	0
74	Net Expenditure	0	0	0

Andy Blaszkowicz

	CG80	Coast Protection			
10,157		Premises-Related Expenditure	32,470	32,470	0
123		Supplies & Services	500	500	0
12,757		Third Party Payments	15,000	15,000	0
<u>23,037</u>		Gross Expenditure	<u>47,970</u>	<u>47,970</u>	<u>0</u>
-255,705	1	Other Income	-270,810	-230,010	40,800
<u>-232,669</u>		Net Expenditure	<u>-222,840</u>	<u>-182,040</u>	<u>40,800</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Approved Budget Strategy Growth	40,800
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	CG85	Shoreline Management			
1,670		Premises-Related Expenditure	9,010	9,010	0
<u>1,670</u>		Gross Expenditure	<u>9,010</u>	<u>9,010</u>	<u>0</u>
-30,845	1	Other Income	-64,170	-41,170	23,000
<u>-29,175</u>		Net Expenditure	<u>-55,160</u>	<u>-32,160</u>	<u>23,000</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Approved Budget Strategy Growth	23,000
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	CG90	Flood Defence & Land Drainage			
-451		Premises-Related Expenditure	12,330	12,330	0
1,083		Supplies & Services	2,320	2,320	0
<u>632</u>		Gross Expenditure	<u>14,650</u>	<u>14,650</u>	<u>0</u>
0		Other Income	0	0	0
<u>632</u>		Net Expenditure	<u>14,650</u>	<u>14,650</u>	<u>0</u>

	CG97	Flood Repair & Renew			
<u>0</u>		Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
-4,826		Other Income	0	0	0
<u>-4,826</u>		Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

	DA10	Building Control			
15		Supplies & Services	1,680	1,680	0
<u>15</u>		Gross Expenditure	<u>1,680</u>	<u>1,680</u>	<u>0</u>
-294,068		Other Income	-238,940	-238,940	0
<u>-294,053</u>		Net Expenditure	<u>-237,260</u>	<u>-237,260</u>	<u>0</u>

	EA11	Leas Bandstand			
8,491		Supplies & Services	8,760	8,760	0
<u>8,491</u>		Gross Expenditure	<u>8,760</u>	<u>8,760</u>	<u>0</u>
-6,000		Other Income	-6,160	-6,000	160
<u>2,491</u>		Net Expenditure	<u>2,600</u>	<u>2,760</u>	<u>160</u>

	EA12	Hythe Beach Chalets			
<u>0</u>		Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
-8,243		Other Income	-8,800	-8,800	0
<u>-8,243</u>		Net Expenditure	<u>-8,800</u>	<u>-8,800</u>	<u>0</u>

	EB02	Mountfield Industrial Estate			
<u>0</u>		Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
-24,412		Other Income	-76,030	-76,030	0
<u>-24,412</u>		Net Expenditure	<u>-76,030</u>	<u>-76,030</u>	<u>0</u>

Andy Blaszkowicz

HH51 Lifeline Facilities				
667,460	1 Employees	610,630	593,980	-16,650
9,379	Transport-Related Expenditure	10,440	10,570	130
72,053	2 Supplies & Services	94,050	114,830	20,780
10,680	Third Party Payments	12,380	12,070	-310
<u>759,572</u>	Gross Expenditure	<u>727,500</u>	<u>731,450</u>	<u>3,950</u>
-837,753	Other Income	-884,360	-884,360	0
<u>-78,181</u>	Net Expenditure	<u>-156,860</u>	<u>-152,910</u>	<u>3,950</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Employee Costs (reduction in enhancements)	-15,950
2 Approved Budget Strategy Growth	19,000

Administration

2016/17 Actual		2017/18 Original Budget	2018/19 Original Budget	Variances
£		£	£	£
GM18 Property Handymen				
46,335	Employees	55,600	56,500	900
2,428	Transport-Related Expenditure	0	640	640
12,569	Supplies & Services	24,430	26,400	1,970
0	Third Party Payments	0	3,020	3,020
<u>61,332</u>	Gross Expenditure	<u>80,030</u>	<u>86,560</u>	<u>6,530</u>
-275	Other Income	0	0	0
<u>61,057</u>	Net Expenditure	<u>80,030</u>	<u>86,560</u>	<u>6,530</u>

GM21 Building Control				
261,011	1 Employees	243,630	278,600	34,970
3,523	Transport-Related Expenditure	3,850	3,850	0
13,570	Supplies & Services	15,540	15,380	-160
4,280	Third Party Payments	4,970	6,040	1,070
<u>282,384</u>	Gross Expenditure	<u>267,990</u>	<u>303,870</u>	<u>35,880</u>
-451	Other Income	-1,100	-1,100	0
<u>281,933</u>	Net Expenditure	<u>266,890</u>	<u>302,770</u>	<u>35,880</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Approved Budget Strategy Growth	35,000
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GM23 Parking Services				
105,408	Employees	100,070	101,240	1,170
1,766	Transport-Related Expenditure	1,850	1,850	0
7,667	Supplies & Services	6,740	6,890	150
0	Third Party Payments	2,500	3,020	520
<u>114,841</u>	Gross Expenditure	<u>111,160</u>	<u>113,000</u>	<u>1,840</u>
0	Other Income	0	0	0
<u>114,841</u>	Net Expenditure	<u>111,160</u>	<u>113,000</u>	<u>1,840</u>

GM24 Handyman Service				
55,302	Employees	50,760	49,460	-1,300
5,773	Transport-Related Expenditure	6,890	6,690	-200
5,742	Supplies & Services	4,580	4,830	250
2,140	Third Party Payments	0	0	0
<u>68,956</u>	Gross Expenditure	<u>62,230</u>	<u>60,980</u>	<u>-1,250</u>
0	Other Income	0	0	0
<u>68,956</u>	Net Expenditure	<u>62,230</u>	<u>60,980</u>	<u>-1,250</u>

Andy Blaszkowicz

GM25		Grounds Maintenance Contract Management		
77,605	Employees	73,490	73,470	-20
4,275	Transport-Related Expenditure	3,500	3,500	0
1,654	Supplies & Services	1,380	2,030	650
2,140	Third Party Payments	2,500	3,020	520
<u>85,674</u>	Gross Expenditure	<u>80,870</u>	<u>82,020</u>	<u>1,150</u>
0	Other Income	0	0	0
<u>85,674</u>	Net Expenditure	<u>80,870</u>	<u>82,020</u>	<u>1,150</u>

GM31		Engineers		
73,623	1 Employees	92,800	172,550	79,750
1,982	Transport-Related Expenditure	2,300	5,700	3,400
24,022	Supplies & Services	39,810	38,300	-1,510
5,350	Third Party Payments	2,500	6,040	3,540
<u>104,977</u>	Gross Expenditure	<u>137,410</u>	<u>222,590</u>	<u>85,180</u>
0	Other Income	0	0	0
<u>104,977</u>	Net Expenditure	<u>137,410</u>	<u>222,590</u>	<u>85,180</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Permanent virement 79,830

GM32		Property Services		
230,729	Employees	254,450	177,380	-77,070
5,020	Transport-Related Expenditure	3,980	2,300	-1,680
27,190	Supplies & Services	6,470	5,450	-1,020
6,420	Third Party Payments	7,510	6,040	-1,470
<u>269,358</u>	Gross Expenditure	<u>272,410</u>	<u>191,170</u>	<u>-81,240</u>
-753	Other Income	0	0	0
<u>268,605</u>	Net Expenditure	<u>272,410</u>	<u>191,170</u>	<u>-81,240</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Restructure of Establishment -77,000

GM39		Commercial & Technical Services		
96,869	Employees	92,860	93,060	200
227	Transport-Related Expenditure	0	0	0
1,917	Supplies & Services	910	990	80
1,070	Third Party Payments	1,230	1,510	280
<u>100,082</u>	Gross Expenditure	<u>95,000</u>	<u>95,560</u>	<u>560</u>
0	Other Income	0	0	0
<u>100,082</u>	Net Expenditure	<u>95,000</u>	<u>95,560</u>	<u>560</u>

Andy Blaszkowicz

GE08	Pump Maintenance Crew			
41,234	Employees	37,940	33,470	-4,470
10,798	Transport-Related Expenditure	5,390	5,390	0
35,509	Supplies & Services	38,240	38,350	110
87,541	Gross Expenditure	81,570	77,210	-4,360
-73,541	Other Income	-72,340	-72,340	0
14,000	Net Expenditure	9,230	4,870	-4,360

GX00	Civic Centre			
252,238	Premises-Related Expenditure	252,080	252,350	270
11,395	1 Supplies & Services	15,960	1,020	-14,940
5,927	Third Party Payments	3,460	3,460	0
269,560	Gross Expenditure	271,500	256,830	-14,670
-87,270	Other Income	-111,000	-111,000	0
182,290	Net Expenditure	160,500	145,830	-14,670

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Permanent virements				-15,000
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GX01	3/5 Shorncliffe Road			
1,996	Premises-Related Expenditure	0	0	0
149	Supplies & Services	0	0	0
229	Third Party Payments	0	0	0
2,375	Gross Expenditure	0	0	0
0	Other Income	0	0	0
2,375	Net Expenditure	0	0	0

GX05	Hawkinge Depot			
3,687	Premises-Related Expenditure	2,840	2,650	-190
450	Supplies & Services	560	400	-160
4,137	Gross Expenditure	3,400	3,050	-350
0	Other Income	0	0	0
4,137	Net Expenditure	3,400	3,050	-350

GX06	Oss-New Romney			
3,498	Premises-Related Expenditure	2,440	3,110	670
470	Supplies & Services	720	0	-720
0	Third Party Payments	280	0	-280
3,968	Gross Expenditure	3,440	3,110	-330
0	Other Income	0	0	0
3,968	Net Expenditure	3,440	3,110	-330

GX10	Public Toilets			
97,570	Premises-Related Expenditure	88,490	84,520	-3,970
97,570	Gross Expenditure	88,490	84,520	-3,970
0	Other Income	0	0	0
97,570	Net Expenditure	88,490	84,520	-3,970

Andy Blaszkowicz

GX20	Parks & Open Spaces Buildings			
26,840	1 Premises-Related Expenditure	32,250	10,710	-21,540
233	Supplies & Services	0	0	0
<u>27,073</u>	Gross Expenditure	<u>32,250</u>	<u>10,710</u>	<u>-21,540</u>
-28	Other Income	0	0	0
<u>27,045</u>	Net Expenditure	<u>32,250</u>	<u>10,710</u>	<u>-21,540</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Permanent Virement	-21,000
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GX21	Royal Military Canal Buildings			
5,048	Premises-Related Expenditure	5,780	6,010	230
<u>5,048</u>	Gross Expenditure	<u>5,780</u>	<u>6,010</u>	<u>230</u>
0	Other Income	0	0	0
<u>5,048</u>	Net Expenditure	<u>5,780</u>	<u>6,010</u>	<u>230</u>

GX22	Hythe Beach Huts			
15,663	Premises-Related Expenditure	0	0	0
<u>15,663</u>	Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
0	Other Income	0	0	0
<u>15,663</u>	Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

GX23	Bandstand			
1,682	Premises-Related Expenditure	2,590	2,400	-190
<u>1,682</u>	Gross Expenditure	<u>2,590</u>	<u>2,400</u>	<u>-190</u>
0	Other Income	0	0	0
<u>1,682</u>	Net Expenditure	<u>2,590</u>	<u>2,400</u>	<u>-190</u>

GX24	Sports & Recreation Buildings			
40,315	Premises-Related Expenditure	20,350	24,590	4,240
0	Supplies & Services	260	0	-260
<u>40,315</u>	Gross Expenditure	<u>20,610</u>	<u>24,590</u>	<u>3,980</u>
0	Other Income	-6,870	30	6,900
<u>40,315</u>	Net Expenditure	<u>13,740</u>	<u>24,620</u>	<u>10,880</u>

GX25	Charity Parks & Open Spaces			
68,533	Premises-Related Expenditure	33,220	31,540	-1,680
-36	Supplies & Services	0	500	500
<u>68,497</u>	Gross Expenditure	<u>33,220</u>	<u>32,040</u>	<u>-1,180</u>
-1	Other Income	0	0	0
<u>68,496</u>	Net Expenditure	<u>33,220</u>	<u>32,040</u>	<u>-1,180</u>

GX27	Hythe Swimming Pool			
128,863	1 Premises-Related Expenditure	112,290	130,100	17,810
-195	Supplies & Services	0	0	0
<u>128,668</u>	Gross Expenditure	<u>112,290</u>	<u>130,100</u>	<u>17,810</u>
0	Other Income	0	0	0
<u>128,668</u>	Net Expenditure	<u>112,290</u>	<u>130,100</u>	<u>17,810</u>

Key Variances from Original Budget 2017/18 to Original Budget 2018/19

1 Approved Budget Strategy Growth	15,000
1 Permanent virements	5,000
1 Reduction in Centrally Determined Costs	-2,000

Andy Blaszkowicz

	GX30	Car Parks			
193,907		Premises-Related Expenditure	193,440	199,140	5,700
193,907		Gross Expenditure	193,440	199,140	5,700
0		Other Income	0	0	0
193,907		Net Expenditure	193,440	199,140	5,700
	GX40	Prog Planned Maintenance			
130,786		Premises-Related Expenditure	106,800	106,800	0
130,786		Gross Expenditure	106,800	106,800	0
0		Other Income	0	0	0
130,786		Net Expenditure	106,800	106,800	0
	GX50	Cemeteries Buildings			
10,271		Premises-Related Expenditure	8,690	8,420	-270
10,271		Gross Expenditure	8,690	8,420	-270
0		Other Income	0	0	0
10,271		Net Expenditure	8,690	8,420	-270
	GX51	Oxenden Road Depot			
5,838		Premises-Related Expenditure	5,930	6,570	640
0		Transport-Related Expenditure	0	0	0
396		Supplies & Services	200	0	-200
6,234		Gross Expenditure	6,130	6,570	440
0		Other Income	0	0	0
6,234		Net Expenditure	6,130	6,570	440
	GX52	Mountfield Rd Depot			
17,793		Premises-Related Expenditure	15,390	17,870	2,480
608		Supplies & Services	130	580	450
18,401		Gross Expenditure	15,520	18,450	2,930
-25		Other Income	0	0	0
18,376		Net Expenditure	15,520	18,450	2,930
	GX53	Misc Corporate Property			
8,945		Premises-Related Expenditure	15,210	20,000	4,790
15,128		Supplies & Services	10,000	10,000	0
24,073		Gross Expenditure	25,210	30,000	4,790
-180,928		Other Income	-183,770	-279,770	-96,000
-156,855		Net Expenditure	-158,560	-249,770	-91,210
	GX54	Christchurch Tower			
1,018		Premises-Related Expenditure	420	310	-110
1,018		Gross Expenditure	420	310	-110
0		Other Income	0	0	0
1,018		Net Expenditure	420	310	-110
	GX55	Ross Depot & Murf			
5,516		Premises-Related Expenditure	13,890	8,420	-5,470
0		Transport-Related Expenditure	0	0	0
-81		Supplies & Services	3,090	120	-2,970
5,436		Gross Expenditure	16,980	8,540	-8,440
-1,116		Other Income	0	0	0
4,319		Net Expenditure	16,980	8,540	-8,440

Andy Blaszkowicz

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